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31 January 1952

MEMORANDUM FOR: CHIEF - ADMINISTRATIVE STAFF (S)

SUBJECT: Overseas Training Pool

REFERENCE: Memo dtd 9 Jan 52 from ADDA(S), Subject: Overseas Training Pool

1. I believe you should reply first by saying that your comments are addressed to the memorandum dated 9 January and do not include any material involved in my work in getting together the personnel requirements in which problem I am working with [REDACTED] of PC and [REDACTED] of SO.

2. I believe that you should admonish against [REDACTED] as an individual, or through his staff taking on this kind of function. There can be no argument for the need for such personal support overseas. There can be no argument for the necessity for early planning and training in anticipation of these needs, but I definitely would argue against usurping responsibilities, or perhaps arrogating is a better word, of either the specific Support Office involved, training or personnel. Personally, I believe that [REDACTED] approach, which was worked out with OPC some time ago is "proof of the pudding". I believe that OPC is going to recommend that each support office be given, let us say a 10% over-strength and will be given the responsibility of being prepared to meet the support requirements as they occur. If [REDACTED] wants to have somebody on his Staff keep riding the program to be sure that it is being carried out, I have no argument, but we should not try to run a personnel pool. I believe the suggestion of having the separate offices prepare their own people is almost demanded by [REDACTED] own position in his first numbered paragraph that the individual shall carry a parent office label.

3. You might add, if you care to, that I have advised you that I expect the requirements paper to be completed by the first of the week. We are awaiting final action by OPC. I had a meeting with [REDACTED] and [REDACTED] on Tuesday.

[REDACTED] Chief
General Support Unit
Administrative Staff (S)

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